

Fresno County



Elections Administration Plan

Amended DRAFT ~~November~~ December 2021

Submitted by:

James A. Kus, Fresno County Clerk/Registrar of Voters

ELECTIONS ADMINISTRATION PLAN

Table of Contents

- I. Introduction and Plan Summary
- II. Voter Education and Outreach Plan
 - A. Use of Media
 - B. Voter Education Workshops
 - C. General Community Presence
 - D. Direct Contact with Voters
 - E. Education and Outreach Budget
 - F. Language Minority Communities
 - G. Disability Community
- III. Vote Center Model
 - A. Vote-by-Mail Ballots
 - B. Vote Centers
 - C. Ballot Drop Boxes
 - D. Toll Free Phone Access
 - E. Access by Voters with Disabilities
 - F. Security/Contingency Plan
 - G. Cost Savings
- IV. Attachments
 - Attachment A – Election Code Section 4005(a) et seq/Cross Reference to Plan
 - Attachment B – Television and Radio Stations
 - Attachment C – Print and Electronic Media
 - Attachment D – Community Organizations, Cities, and Special Districts
 - Attachment E – Social Media, Addresses and Channel Information
 - Attachment F – Community Meetings/Events
 - Attachment G – Vote Center Layout Diagrams
 - Attachment H – Vote Center Locations, Operating Hours and Maps
 - Attachment I – Election Board Members with Numbers/Languages Spoken
 - Attachment J – Ballot Drop Box Locations
 - Attachment K – Acronyms Used in Plan

I. Introduction

Fresno County was founded in 1856 and in early years, there were 4,605 County residents and elections were conducted with hand-tallied paper ballots. The County began using a punch card voting system in 1967. Voter registration had increased to 200,000 in 1972 and 300,000 in 1992. As the number of registered voters increased and other types of voting systems became available, the County introduced a paper scan voting system with precinct readers in 1999. By 2012, voter registration had increased to 400,000. In the winter of 2020-2021, Fresno County crossed the 500,000 registered voter threshold for the first time and had 506,684 active registered voters during the September 14, 2021 California Gubernatorial Recall Election.

Voters were allowed to vote by mail (VBM) beginning in 1962 if they met certain criteria. In 2002, the State adopted “no excuse vote-by-mail” so that any voter could choose to vote by mail and become a permanent VBM voter. In Fresno County, 20% of ballots cast were VBM in 1990, and that number has increased steadily to 65% in the November 2018 election. A special election held in early 2019 showed that 86% of ballots cast were VBM ballots. Voted mail ballots must be sealed in a VBM envelope and signed by the voter. Signatures on every VBM ballot envelope are compared to the voter’s registration signature and must match before being counted. During the COVID-19 pandemic in 2020, the California legislature required all active registered voters to be mailed an official ballot; this requirement was extended through 2021 and eventually made permanent by Assembly Bill 37 in 2021, requiring that all counties provide official ballots via the mail no matter what election model the county employed.

In 2016, Senate Bill 450 created the Voter’s Choice Act (VCA). In 2018, five counties converted to the VCA (Madera, Napa, Nevada, Sacramento, and San Mateo.) The VCA model provides that every voter receives a VBM ballot and vote centers replace traditional polling locations. Under the precinct model, in November 2018, Fresno County had 268 polling places open for one day. Under the VCA, Fresno County currently has 53 vote centers with 10 open for 11 days and 43 open for four days including weekends, holidays, and Election Day (during regularly scheduled statewide elections). 65 secure ballot drop boxes have been established that are open for 29 days including Election Day. Fresno County voters can choose to vote in-person at any of at least 53 vote centers and a higher level of service will be provided, including ballot on demand and voter registration. A minimum of 109 locations (53 vote centers, 65 ballot drop boxes, and the Elections’ Main Office) will be available for depositing mail ballots. Voters may also mail their VBM ballots postage paid.

The VCA model provides all voters with more opportunities to cast their ballots. Voters may choose to vote at any of the Vote Centers which provide every voter with a minimum of 93 hours over an 11-day period of voting opportunity at Vote Centers compared to 13 hours (one day) under the polling place model. These expanded hours include weekends and holidays. In addition, voter registration services will be provided at all Vote Centers as opposed to one location (Elections Office) under the polling place model.

In August 2018, Fresno County issued a Request for Proposal for a new election system. The existing system needed to be replaced due to its age and the difficulty of finding replacement parts. This action was remarkably prescient, as the State decertified all voting systems that were not certified under the current requirements. The County held five community meetings to explore whether Fresno County should convert to the VCA model, which would impact the purchase of equipment. Based on community meetings, communications with the five counties that had converted to the VCA model, the Secretary of State office, and other counties that are considering conversion, Fresno County Clerk/Registrar of Voters Brandi Orth recommended to the Board of Supervisors that Fresno County convert to the VCA model. The Board of Supervisors voted on March 12, 2019, to make that conversion beginning with the March 2020 Presidential Primary election. Fresno County was one of ten counties that moved to the VCA model in 2020, with eleven counties planning to implement the VCA model in 2022.

In March of 2020, Fresno County carried out its first election under the VCA model. 53 Vote Centers and 44 ballot drop boxes were distributed across the County based on the criteria of California Election Code section 4005 and community input. 199,118 Voters participated in the election, with 13.4% utilizing Vote Centers across the 11 days the Vote Centers were available. The COVID-19 pandemic imposed unique challenges on the conduct of the November 2020 election but the VCA model facilitated the safe and secure voting of 370,068 voter, the highest participation rate in over twenty years in Fresno County. Notably, over 160,000 ballots were returned by the 66 Vote by Mail ballot drop boxes employed during the November 2020 Election.

Fresno County Elections established a Voter's Choice Act Advisory Committee in March of 2019 and had previously established the VAAC (Voter Accessibility Advisory Committee) and the LAAC (Language Accessibility Advisory Committee). These committees provided the core of support and input for the County's 2019 Election Administration Plan. The VAAC and LAAC operated continuously throughout 2019, 2020, and 2021, and a re-formed VCAAC is facilitating the development of this updated EAP.

Input from community meetings, the VAAC, the LAAC, and the VCAAC were considered and utilized to develop this Elections Administration Plan (EAP), which will detail how Fresno County will continue to implement the VCA, including the Voter Education and Outreach Plan pursuant to California Election Code Section 4005(a) et seq. See Attachment A for reference to code sections and plan requirements.

PLAN SUMMARY: Fresno County will work with three committees made up of community members (Voters Choice Act Advisory Committee, Language Accessibility Advisory Committee and Voter Accessibility Advisory Committee) and other community representatives as we continue the implementation of the Voters Choice Act. Voter education and outreach efforts will utilize various media including print, social media, radio, and television. The County will conduct voter education workshops to include voters with disabilities and non-English speakers. Presentations and information will be made available at various community events. Each voter

will receive two mailings per regularly scheduled election explaining that all voters will receive a vote-by-mail ballot and their options for voting and services available. All communications will be translated in Spanish as required by the federal Voting Rights Act of 1965. In addition, messaging and voter information will be translated in the languages required by the California Elections Code which currently include: Punjabi, Hmong, Chinese, Korean, Khmer, Laos, Vietnamese, and Tagalog (list subject to change per California Elections Code). An updated VCA tool kit will be available to organizations who can use the materials to inform their communities. With input from the three committees and required considerations, the County will continue to evaluate existing and potential Vote Center and drop box locations. Each vote center will be accessible and will provide a high level of service including ballot on demand so that Fresno County voters can vote at any vote center. Ten of the vote centers will be open for 11 days and the remaining open for 4 days, including weekends, holidays, and election day. Ballot drop boxes will be open for 29 days prior to the election.

II. VOTER EDUCATION AND OUTREACH PLAN

Fresno County is a diverse county with 15 cities, a number of unincorporated communities, and rural areas. Voter education and outreach will be provided utilizing a variety of methods to increase voter engagement and to be sure that voters and potential voters receive multiple communications in different formats in the appropriate language.

Fresno County will enlist the help of community organizations, media representatives and communications experts to maximize the efforts to communicate with the community.

A. Use of Media, Including Social Media, Newspapers, Radio and Television

1. Public Service Announcements: The County developed Public Service Announcements (PSAs) for radio and television prior to the March 2020 Election and produced iterations on those PSAs for COVID-19 affected November 2020 Election. The County will continue to develop new iterations of PSAs, building on previous successful materials, during major election cycles in 2022 and 2024 for distribution to radio and television stations in the county. PSAs will promote the toll-free voter assistance hotline and online resources while generally informing voters of the upcoming election and different voting options. PSAs will inform voters on the availability of a vote-by-mail ballot in an accessible format and the process of requesting such a ballot. PSAs will be developed in English, Spanish, Punjabi, Hmong, Chinese, Korean, Khmer, Laos, Vietnamese, and Tagalog (and/or languages required by state and federal law), and distributed to local stations and utilized on social media. The LAAC, VAAC and VCAAC will be consulted as to the content and translation of the PSAs.

See Attachment B for a list of television and radio stations.

2. Print Messages: The County developed multiple different print messages for use in newspapers, newsletters, flyers, and inserts. Partnerships were established with the Fresno Bee, multiple community organizations, and most Fresno County cities for the distribution of printed materials. Expansion of partnerships with community organizations is a focus for the County going into the 2022 election cycle. Overall response from the community was not extensive from some printed materials but direct contacts did generate significant interaction with the community.

Print messages will be translated into all required languages. Print messages will include the toll-free voter assistance hotline, [online resources](#), and inform voters of the availability of a vote-by-mail ballot in an accessible format and the process of requesting such a ballot. Print messages will inform voters of the upcoming election and different voting options. Print messaging will begin approximately six months prior to an election and will continue with various messages up to the election. The VCAAC, LAAC and VAAC will be given the opportunity to review general print messages whenever possible.

Print Messages will be designed in a variety of sizes and delivered and/or emailed to newspapers, community organizations, Public Information Officers in the County, County Departments, Cities, Utility Companies, special districts, school districts, colleges and universities, retirement associations, and any other organizations with communications tools (paper or electronic) through which the messages can be reproduced in a display format or distributed as a flyer. The County will provide printed messages to organizations who agree to distribute them and will seek to partner with organizations who will reproduce the messages in their printed newsletters and electronic newsletters.

See Attachment C for a list of Print and Electronic Media.

See Attachment D for a list of community organizations, Cities, and Special Districts.

3. Social Media and Internet Presence: A ~~S~~social media plan was implemented for the March 2020 Election with an updated plan created and implemented for the November 2020 Election. Both plans required significant use of message boosting to reach community members as partnerships outside County organizations were limited. Integration of professional communication materials provided by the California Secretary of State's office were an important addition to locally generated messages and generated better interaction levels during the November 2020 and September 2021 Elections.

Social media plans and content calendars will continue to be used for each election cycle in 2022 and 2024. Expansion of integration with community partners and local

influencers will be a priority to improve the impact of social media messaging by the County.

The County is exploring the implementation of a dedicated YouTube channel for the distribution of video format messaging. Potential material to be distributed via this method would include workshop and meeting tapings, training materials for workers, and VCA and election topic short explainer videos. Materials distributed in this manner would be available to community partners and the public and could be integrated into other social media channels as needed.

4. Website: The County Clerk Website is in an accessible format and is publicly available. A specific VCA landing page is available on the webpage and includes general and specific information, including Election Administration Plans, presentations, and associated media. Additional election specific VCA materials are available on each election's information page. Print media will be on the Website so that it can be downloaded and shared. All Public Service Announcements will be on the County Clerk Website. All written information on the website will be in an accessible format.
5. VCA Toolkit: The County will provide a toolkit to include social media copy, print ads, links to PowerPoint presentations, and other materials. VCA toolkit materials will be translated in all required languages with availability targeted 90 days prior to all major elections, dependent upon translation time-requirements. The VCA Toolkit will be available on the County Clerk Website in the VCA section.

See Attachment E for social media outlets and addresses.

B. Voter Education Workshops

1. Disability Community Workshop: The County held a daylong Disability Workshop/Open House with a model Vote Center and presentations that focused on increasing accessibility and participation of voters with disabilities for the March 2020 Election. This open house was well attended and well received by the community. Due to the COVID-19 pandemic, workshops for the November 2020 and September 2021 election were held online in cooperation with community partners.

Due to the success of the March 2020 Open House, the County wishes to return to the in-person format whenever possible. However future workshops are held, all workshops will be promoted in advance to the disability community through the VAAC and direct invitations to advocacy groups and programs, which will be encouraged to schedule "field trips" or organized participatory online activities. Utilizing the VAAC, the County will work with individuals and groups representing these communities to be sure workshops are strategically located and staffed to

create welcoming and effective workshops. Workshops will be held approximately 90 day prior to each future election.

2. Bilingual Workshops: The County held bilingual workshops prior to the March 2020, November 2020, March 2021, and September 2021 Elections. In-person workshops were arranged with community partners for the March 2020 Election, but the COVID-19 pandemic forced most workshops held for the other elections to be primarily online (some online bilingual workshops were held at or with the assistance of community partners' facilities). Overall participation was varied but was clearly associated with strong community partner support.

Working with the LAAC and community organizations, the County will hold bilingual Voter Education Workshops to further educate and communicate the workings of the Voter's Choice Act with at least one workshop in each of the following languages: Spanish, Punjabi, Hmong, Chinese, Korean, Khmer, Laos, Vietnamese, and Tagalog (and/or languages required by state and federal laws). Language-specific interpreters will be available to assist attendees. Utilizing the LAAC, the County will work with individuals and groups representing these communities to be sure the workshops are strategically located and staffed to create welcoming and effective workshops. These workshops will be promoted to groups and media that work directly with each specific language group. These workshops will be held approximately 90 days prior to each future election.

C. General Community Presence

1. VCA Advisory Committee: The County established the Voters Choice Act Advisory Committee (VCAAC) in 2019 to facilitate the creation of the County's original Election Administration Plan and assist with the implementation of the Voter's Choice Act for the March 2020 Election. The VCAAC was reformed in 2021 to assist in the development of this EAP and has been and will meet regularly through the end of 2021 to support the efforts to complete the EAP and educate the community. Through this effort, we are gathering information about specific opportunities to interact with the general community, as well as language-specific groups and community members with disabilities.

(The County Website is discussed above and is publicly available as part of the general community presence.)

2. Community Meetings: The County will attend community meetings and events to provide general education and information about the VCA to all members of the community. The VCA toolkit will include a PowerPoint-type presentation to be used at group meetings and a "table" presentation to be used at events. The toolkit will be updated during 2022 and 2024 for use during those election cycles. Our presentations and printed information will be translated into the required

languages. The County will seek to be on the agenda for various regularly scheduled meetings throughout the community. The County will seek to attend community meetings that serve communities that are bilingual and people with disabilities.

See Attachment F for a partial list of community meetings and events.

D. Direct Contact with Voters

1. Voter Mailings: In addition to the County Voter Information Guide (CVIG) and the delivery of vote-by-mail ballots, the County will send out a minimum of two mailings to each voter for the purpose of informing voters of the upcoming elections and promoting the toll-free voter assistance hotline. The mailings are tentatively scheduled 120 and 80 days prior to an election but will be adjusted based on election calendar.
2. Postcard for Accessible Ballot: All registered voters will receive a postage-paid postcard with their County Voter Information Guide (CVIG) with instructions to request materials in languages other than English and/or request a VBM ballot in an accessible format. Instructions on how to request access for the Remote Accessible Vote-by-Mail (RAVBM) will be included in the County Voter Information Guide.
3. Language Minority Voters: The County will identify language minority voters through the language preference selection on the voter registration form, direct contact by voters as a result of our media campaigns and work with the community and the returned postage-paid postcards from the County Voter Information Guide. Ballot Translation guides and translated election-specific information will be mailed to those voters.
4. Toll-Free Phone Language Service: Toll-Free Phone Access is offered for support during all business hours. Staff is available to assist callers in the federally required language (Spanish) and some of the other required languages. The County will provide a language service during the month before Election Day to provide assistance to voters in the other required California Elections Code Section 14201 languages.

Toll-Free Hotline (844) 977-8683

California Relay Service (Speech and Hearing Impaired) 711

E. Education and Outreach Budget

1. Budget: The County currently budgets just over \$3,000,000 per major election, with one major election scheduled per fiscal year (not counting special elections which are fully billed to the responsible jurisdictions). Of that amount, approximately

\$500,000 is planned for education and outreach activities in support of the VCA model. Approximately \$160,000 is planned for direct mailer printing with an additional \$90,000 for postage of direct mailers. Approximately \$50,000 is planned for a media/messaging consultant and production of new media materials. Approximately \$50,000 is planned for paid print and electronic (TV/radio/social) media messaging. Approximately \$100,000 is planned for administrative and physical support of messaging materials including development, translation, interpretation, printing, and mailing and distribution of outreach and education materials and messaging. Approximately \$50,000 is planned for the direct support of community partner activities in support of VCA implementation in Fresno County.

F. Language-Minority Communities

1. Language Requirements: Fresno County voters speak a variety of languages. Fresno County is required to provide voting materials and assistance in Spanish under the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.). ~~The Census Bureau may change the federally required languages in the fall or winter of 2021 based upon 2020 census data and the County is prepared to provide services to any newly required languages.~~ In addition, Fresno County is required to provide voting materials and assistance in eight other languages (Punjabi, Hmong, Chinese, Korean, Khmer, Laos, Vietnamese, and Tagalog) in specific areas of the County according to California Elections Code Section 14201. These additional languages may change in December of 2021 and the County is prepared to provide services in the new assignment of languages.
2. Bilingual Services: Our specific actions related to the language-minority communities have been incorporated throughout this education and outreach plan. The Fresno County LAAC is made up of a diverse group of community members and plays a vital role in making sure that we are taking the appropriate actions to reach our language-minority communities. Currently, Elections staff members speak Spanish, Punjabi, Tagalog, and Hmong. We will seek extra-help employees who are bilingual and will hire workers for the Vote Centers who are bilingual throughout the County with special emphasis in the specific required language areas of the County. As described above, our media will be provided in all required languages and provided to media outlets serving specific languages, which are included in our media list (attached). Bilingual Voter Workshops are described above under Voter Education Workshops.

G. Disability Community

1. Workshop/VAAC: As described above in the Voter Education Workshops, we will conduct Workshops and/or Open Houses for voters with disabilities and the individuals and community organizations that support these voters. Our VAAC is a vital part of our efforts, and we will continue to work with the VAAC and utilize their

expertise to reach members of our community who have disabilities. Members of the VAAC also serve on the VCAAC. Throughout this plan, we have included our actions related to PSAs, news stories, print and social media, community outreach, and the County Website that will inform and educate voters with a focus on the availability of a vote-by-mail ballot in an accessible format and the process to request one, and the availability of in-person voting options for voters with disabilities.

III. Vote Center Model

A. Vote-By-Mail Ballots

1. Vote-By-Mail (VBM): All active registered voters in Fresno County will have a Vote-By-Mail Ballot mailed to them twenty-nine days prior to an election. Voted mail ballots may be returned by mail (postage-paid), at any drop box or any vote center.
2. RAVBM (Remote Accessible Vote-By-Mail): All active registered voters within Fresno County may request from the Elections Office an accessible ballot. The ballot can be accessed on the voter's computer, marked using the voter's own assistive technology and then must be printed. This ballot can be returned in the same manner as any VBM ballot (mail, Ballot Drop Box or Vote Center). Messaging about the use of the RAVBM service will be included on the website, social media, and the County Information Guide. Materials will be made available to agencies and organizations that provide services to people with disabilities for inclusion in their messaging to their clients and members.
3. Replacement Ballot Requests: All voters may request a replacement ballot by telephone at (559) 600-VOTE (8683), by faxing a request to (559) 488-3279, by appearing at a Vote Center or at the Elections Office.

B. Vote Centers

1. Vote Center Locations: In the March 2020 Election, the County utilized 53 vote centers in locations meeting VCA criteria and recommended by community partners. Just under 40% of Vote Centers required replacement for the 2020 November Election, primarily due to concerns caused by the COVID-19 pandemic. Over 30 vote centers returned for the September 2021 Election with most unavailable locations being unable to accommodate the short notice of the Recall Election. A primary lesson learned from all elections held since implementation of the VCA is the importance of early scheduling of Vote Center locations and the County plans to

reserve locations six months to one year prior to use whenever possible in 2022 and 2024. While the County does not anticipate the need for more than 53 vote centers during any election in 2022, alternate and additional locations are continuously evaluated and added to the list of potential vote center sites.

Using the VCA criteria and formulas for establishing the number of vote centers and locating the Vote Centers, the County will continue to work directly with our VAAC, LAAC and VCAAC to determine the locations for Vote Centers and through participation on these committees, members of the public may provide direct input regarding Vote Center placement. Vote Centers will be equitably distributed across the county to afford maximally convenient options for voters at accessible locations as near as possible to established public transportation routes. It will be the goal to have Vote Centers in locations that will be used for future elections so that voters become accustomed to the locations. Vote Centers will be open a minimum of 8 hours each day and the required 13 hours on Election Day. Ten Vote Centers will be open for 11 days, and the additional Vote Centers will be open for four days.

Vote Center Placement Considerations used during the geographic analysis of Vote Center location placement (California Elections Code § 4005.a.10.B) (also used for the placement of Ballot Drop Boxes):

- Proximity to public transport
- Proximity to communities with historically low Vote by Mail usage
- Proximity to population centers
- Proximity to language minority communities
- Proximity to voters with disabilities
- Proximity to communities with low rates of household vehicle ownership
- Proximity to low-income communities
- Proximity to unregistered eligible persons who may need access to same day registration
- Proximity to geographically isolated populations
- Distance voters must travel to access a Vote Center

Additional factors from California Elections Code § 4005.a.10.B that affect individual Vote Center assessments or overall quantity of Vote Centers (and Ballot Drop Boxes):

- Access to accessible and free parking
- Need for alternate methods for Voters with disabilities to vote in-person
- Need for mobile Vote Centers
- Availability of Vote Center locations on Public or private university or college campuses

2. Vote Center Services: Vote Centers will allow any Fresno County eligible voter to cast their ballot in person, register to vote or update their voter registration. During the 14 days immediately preceding an election or on Election Day, a voter may complete a Conditional Voter Registration (CVR) and vote a conditional ballot. Voters will

receive a high level of service at all Vote Centers. Voters may also drop off their voted VBM ballots at any Vote Center.

3. Technology: Vote Centers will be connected to the County’s Election Information Management System (EIMS) to allow Vote Center staff to verify, in real time, the voting status of each voter. Ballots will be printed “on demand” so that each voter receives the appropriate ballot.
4. Disabled Access Units and Staffing: Vote Centers will have a minimum of three Accessible Marking Devices (Image Cast X). All Vote Centers will be Americans with Disabilities Act (ADA) compliant, and staff will assist voters with specific needs. All Vote Center services will be available to people with disabilities.
5. Vote Center Staffing: The number of Election Board Members at Vote Centers will range from four to 10 (full-time equivalent) depending on expected turnout and the size of the Vote Center.
6. Language Services: Bilingual Election Board Members will be assigned to Vote Centers as required by the federal Voting Rights Act and the Secretary of State. In addition, the County will provide a telephonic translation service in the required languages to supplement translation services at all vote centers.

All Fresno County Vote Centers will have Spanish speaking Election Board Members. In addition, Vote Centers located in or adjacent to other required California Elections Code Section 14201 language areas will be staffed with Election Board Members who speak the required language(s). All voting materials and assistance at all Vote Centers will be provided in Spanish. Translated materials and specific language assistance will be provided in Vote Centers that are in or adjacent to the specific language areas related to California Elections Code Section 14201.

7. Accessible Voting Booths: All Vote Centers will have accessible voting booths so that all voters can vote privately and independently.
8. Consideration of Mobile Voting Services: The County did not operate a mobile site in 2020 or 2021. The County is actively exploring the implementation of mobile voting services for 2022 depending on the availability of an appropriate mobile unit and availability of financial resources necessary for the purchase and staffing of the unit. The County would provide mobile services in areas that cannot have a vote center due to lack of appropriate facility or in emergency situations that disrupt the functioning of regularly planned vote center locations.
9. Public Transportation: Public Transportation in the County was provided free of charge to people who want to go to a Vote Center during the four-day voting period

during both elections in 2020. The County will continue this program with transit partners.

See Attachment G for Vote Center layout diagrams.

See Attachment H for known Vote Center locations (subject to change).

See Attachment I for the number of Election Board Members and languages spoken.

C. Ballot Drop Boxes

- 1. Drop Box Locations and Number:** The County decided to implement a 24-hour exterior accessible drop box program beginning in March of 2020. The County established 44 ballot drop boxes for the March 2020 Election using location targeting directed by VCA criteria and community input. Communities that did not have a vote center were prioritized for the placement of a ballot drop box. The program expanded for the November 2020 Election to 66 drop boxes and over 40% of all returned ballots were collected via a Fresno County ballot drop box. Only a handful of locations have withdrawn from the program in 2020 and 2021, with a 95% returning participation rate in the September 2021 Election.

Using the VCA criteria and formulas for establishing the number of Ballot Drop Boxes and locating the Drop Boxes, the County will continue to work directly with our VAAC, LAAC, and VCAAC to determine the locations for Drop Boxes. Ballot Drop Boxes will be open no less than 29 days including Election Day. Drop Boxes will be open a minimum of regular business hours if they are located inside buildings, and some Drop Boxes will be outside and open 24 hours per day. All Drop Boxes will either be ADA compliant or, where accessible pedestrian access is not possible, be automobile access exclusive (drive-up access only). Ballot Drop Boxes with only drive-up access will be noted in online and printed materials.

See Attachment J for known Ballot Drop Box locations (subject to change).

D. Toll-Free Phone Access

- 1. Phone Access:** Toll-Free Phone Access is offered for support during all business hours. Staff is available to assist callers in federally required languages and the County will provide a language service during the month before Election Day to provide assistance to voters in the required California Elections Code Section 14201 languages.

Toll-Free Hotline (844) 977-8683

California Relay Service (Speech and Hearing Impaired) 711

E. Access by Voters with Disabilities

1. VAAC: The Fresno County VAAC is an active committee made up of voters with disabilities and community members with passion and knowledge about the challenges faced by voters with disabilities. The VAAC is advising, assisting, and providing recommendations to County Elections as to how voters with disabilities can vote independently and privately. The VAAC was actively involved with the conversion to the VCA in Fresno County and is actively involved in the continuing implementation of the VCA.

2. Accessible Ballot Marking Devices: The County is committed to improving accessibility in the voting process. Vote Centers will be equipped with a minimum of three accessible ballot marking devices (Image Cast X) to provide the same opportunity for access and participation as is provided to voters who are not disabled, including the ability to vote privately and independently. The Education and Outreach Plan in the first part of this document details the plans for media and the specifics about promoting the toll-free number and the Remote Accessible Vote-By-Mail (RAVBM) system.

3. Remote Accessible Voting: All active Fresno County registered voters may request access to the Remote Accessible Vote by Mail (RAVBM) system via an online application, postage paid postcard provided with the County Voter Information Guide, or by directly contacting the County in person, by phone or by e-mail ~~may opt to go online, through the Remote Accessible Vote By Mail (RAVBM) system, to request a downloadable ballot.~~ RAVBM provides voters the ability to request a VBM ballot be sent electronically to the voter from an authorized Website. The electronic ballot can be downloaded to the voter's computer, marked using the voter's own assistive technology, and then must be printed. This ballot can be returned in the same manner as any VBM ballot (mail, Ballot Drop Box, or Vote Center).

F. Security/Contingency Plan

1. Security: When Vote Centers are not in operation, the site and equipment will be secured through tested and established security protocols such as tamper-evident seals and secure storage facilities.

2. Disruption Prevention: Security and contingency plans are in place to prevent disruption of voting and to ensure that the election is properly conducted. An uninterruptible power source (UPS) will be used on at least one accessible ballot marking device (Image Cast X) for each Vote Center and a separate UPS will be used to support at least one check-in station. Back up/replacement equipment will be available with roving Information Technology (IT) Teams. Voting is available at the County Elections Office building, which has an emergency power generator. All Vote Centers will have a list of all other Vote Center locations so that voters could be referred to the nearest Vote Center, if needed.

G. Cost Savings

- Costs: The County of Fresno purchased a new voting system in 2019 to replace the 20-year-old system previously in use. Total purchase price for the new voting system was \$2,900,000 for equipment, licensing, and support over a five-year period. The equipment cost for the traditional precinct polling place model was estimated to cost \$1,600,000 more than the equipment for the VCA model, primarily because Fresno County uses ballot tabulators at the polling place. This equipment savings is a one-time savings.

Total election costs have been mixed under the VCA model (see Table 1). Net County Cost (NCC) for the March 2020 Presidential Primary was below the NCC of the previous two statewide elections but all costs for the November 2020 Presidential General Election were significantly higher. The unique nature of the November 2020 Election makes any comparisons suspect. Costs for the September 2021 Statewide Election will be added when available.

Table 1 - Election Costs 2018 - 2021

Election	Total Cost	State and Federal Grants	Net County Cost (1)
June-2018	\$1,820,000		\$1,760,000
November-2018	\$2,360,000		\$1,750,000
March-2020	\$3,150,000	\$980,000	\$1,655,000
November-2020	\$5,740,000	\$2,560,000	\$2,333,000
September-2021	Unavailable October-December 2021		

1 - Net County Cost after billing to participating entities

Cost increases have been noted in postage, technical support costs, and outreach materials and activities. Staffing costs were significantly higher in November 2020, as well. Decreases have been observed in printing, equipment maintenance, and staffing costs (not including November 2020). State and Federal grants have offset most increases associated with outreach materials and activities and provided significant assistance with addressing the conduct of a statewide election during the COVID-19 pandemic. The passage of Assembly Bill 37 in 2021, and its requirement that all counties mail a vote by mail ballot to all active registered voters, will remove the observed postage increases from the added costs of the VCA model.

Attachment A – Election Code Section 4005(a)(10)(I) et seq/Cross Reference to EAP

(I) The plan for the administration of elections conducted pursuant to this section, includes all of the following:	
(i) A voter education and outreach plan that is approved by the Secretary of State and that includes all of the following:	II A through G
(I) A description of how the county elections official will use the media, including social media, newspapers, radio, and television that serve language minority communities for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline.	II A 1,2,3,4 Use of Media including Accessible format Attachments B,C,D,E
(II) A description of how the county elections official will use the media, including social media, newspapers, radio, and television for purposes of informing voters of the availability of a vote by mail ballot in an accessible format and the process for requesting such a ballot.	II B, C Workshops, Community Presence Attachments D, F
(III) A description of how the county elections official will have a community presence to educate voters regarding the provisions of this section.	II A 1,2,3,4 II B 1,2 II C 1,2
(IV) A description of the accessible information that will be publicly available on the accessible Internet Web site of the county elections official.	II A 4 Website
(V) A description of the method used by the county elections official to identify language minority voters.	II D 3 Language Minority
(VI) A description of how the county elections official will educate and communicate the provisions of this section to the public, including:	
(ia) Communities for which the county is required to provide voting materials and assistance in a language other than English under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.). The county elections official shall hold at least one bilingual voter education workshop for each language in which the county is required to provide voting materials and assistance in a language other than English under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.).	II A 1,2,3,4 Media Attachments B,C,D,E II B 2 Workshop II C 1,2 Comm Presence II D 1,2 Mailings II F 1,2 Language
(ib) The disability community, including organizations and individuals that advocate on behalf of, or provide services to, individuals with disabilities. The county elections official shall hold at least one voter education workshop to increase accessibility and participation of eligible voters with disabilities.	II A 1,2,3,4 Media II B 1 Workshop II C 1, 2 Comm Presence II G 1 Workshop
(VII) A description of how the county will spend the necessary resources on voter education and outreach to ensure that voters are fully informed about the election. This description shall include information about the amount of money the county plans to spend on voter education and outreach activities under the plan, and how that compares to the amount of money spent on voter education and outreach in recent similar elections in the same jurisdiction that were not conducted pursuant to this section.	II E 1 Budget

(VIII) At least one public service announcement in the media, including newspapers, radio, and television, that serve English-speaking citizens for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline. Outreach made under this subclause shall include access for voters who are deaf or hard of hearing and voters who are blind or visually impaired.	II A 1,2,3,4 Media Attachments B,C,D,E
(IX) At least one public service announcement in the media, including newspapers, radio, and television, that serve non-English-speaking citizens for each language in which the county is required to provide voting materials and assistance under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.) for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline.	II A 1,2,3,4 Media Attachments B,C,D,
(X) At least two direct contacts with voters for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline. The two direct contacts are in addition to any other required contacts including, but not limited to, sample ballots and the delivery of vote by mail ballots.	II D 1,2 Mailings/Postcard
(ii) A description of how a voter with disabilities may request and receive a blank vote by mail ballot and, if a replacement ballot is necessary, a blank replacement ballot that a voter with disabilities can mark privately and independently.	II D 2 Accessible Ballot
(iii) A description of how the county elections official will address significant disparities in voter accessibility and participation identified in the report required by subdivision (g).	II D 3 Language Minority II C 2 Meetings II F 2 Language Services II B 2 Workshops
(iv) A description of the methods and standards that the county elections official will use to ensure the security of voting conducted at vote centers.	III F 1,2 Security
(v) Information about estimated short-term and long-term costs and savings from conducting elections pursuant to this section as compared to recent similar elections in the same jurisdiction that were not conducted pursuant to this section.	III G Costs
(vi) To the extent available at the time of publication, information on all of the following:	
(I) The total number of vote centers to be established.	III B 1 Vote Centers
(II) The total number of ballot dropoff locations to be established.	III C 1 Drop Box Locations and Number
(III) The location of each vote center.	III B 1 Vote Centers
(IV) The location of each ballot dropoff location and whether it is inside or outside.	III C 1 Drop Boxes Attachments H,J
(V) A map of the locations of each vote center and ballot dropoff location.	Attachment H
(VI) The hours of operation for each vote center.	Attachment H
(VII) The hours of operation for each ballot dropoff location.	Attachment J
(VIII) The security and contingency plans that would be implemented by the county elections official to do both of the following:	
(ia) Prevent a disruption of the vote center process.	III F 1,2 Security

(ib) Ensure that the election is properly conducted if a disruption occurs.	III F 1,2 Security
(IX) The number of election board members and the number of bilingual election board members and the languages spoken.	Attachment I, Staff
(X) The services provided to voters with disabilities, including, but not limited to, the type and number of accessible voting machines and reasonable modifications at each vote center.	III E 1,2,3 Services
(XI) The design, layout, and placement of equipment inside each voter center that protects each voter’s right to cast a private and independent ballot.	Attachment G Layout III B 6 Privacy
(vii) A toll-free voter assistance hotline that is accessible to voters who are deaf or hard of hearing, and that is maintained by the county elections official that is operational no later than 29 days before the day of the election until 5 p.m. on the day after the election. The toll-free voter assistance hotline shall provide assistance to voters in all languages in which the county is required to provide voting materials and assistance under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.).	III D Hotline
(J) The plan for the administration of elections conducted pursuant to this section is posted in a format that is accessible to persons with disabilities on the Internet Web site of the Secretary of State and on the Internet Web site of the county elections official.	II A 4 Website

Attachment B – Television and radio stations

Central Valley Talk Radio
Crossing TV Xfinity Channel 398
Fresno State Radio KFSR 90.7
Hmong Radio KBIF AM 900
Hmong USA Television
KFSN Ch. 30
KGPE Ch. 47
KMJ AM 580
KMPH Ch. 26
KSEE Ch. 24
KVPR FM 89
KVPT Ch. 18
Mega 97.9 KMGV FM
Punjabi Radio KBIF AM 900
Radio Bilingüe KSJV FM 91.5
Soft Rock 98.9 KSOF FM
Univision Ch. 21

Attachment C – Print and Electronic Media

Business Journal
California Advocate
CA Latina Democrats Fresno County
California State University, Fresno - The Collegian
Central California Life Magazine
Clovis Roundup
Coalinga Press
Community Alliance
Firebaugh/Mendota Journal
Fowler Ensign
Fresno Bee
Fresno Building Healthy Communities Enews
Fresno City College RAMPAGE
Fresno County Daily News
Fresno Free Press
Fresno Magazine
Fresno Pacific College - The Syrinx
Fresno Unified Newsletter "Building Futures"
GV Wire e-news
Kerman News
Kingsburg Recorder
League of Women Voters Newsletter
Maddy Daily e-news
Mi Familia Vota California Newsletter
Mid Valley Times
Mountain Press
Movimiento Latino
Orange Cove Times
Retired Employees of Fresno County Newsletter
San Joaquin/Tranquillity West Side Advance
Sanger Scene
Selma Enterprise
Vida en Valle

Attachment D – Community Organizations, Cities, and Special Districts

African-American Heritage Museum
Alta Irrigation Division No.1 District
American Civil Liberties Union (ACLU)
American Legion (509)
American Red Cross Central Valley
Arte Américas
Associated Students, Incorporated
Bald Mountain Fire District
Big Brothers Big Sisters of Central California
BizPro Networking Fresno
Black Women Organized for Political Action
Boys and Girls Club
Bulldog Pantry
California Alliance for Retired Americans
California Latina Democrats
Calwa Recreation and Park District
Central California Blood Center
Central California Irrigation Division No. 5 District
Central Labor Council
Central Unified School District
Central Valley Air Quality Coalition
Central Valley Asthma Collaborative
Central Valley Empowerment Alliance
Central Valley Environmental Justice Network
Central Valley Justice Coalition
Central Valley Legal Services
Central Valley Partnership
Central Valley Progressive PAC
Central Valley Regional Center
Cesar E. Chavez Adult Education Center
City of Clovis
City of Coalinga
City of Firebaugh
City of Fowler
City of Fresno
City of Huron
City of Kerman
City of Kingsburg

City of Mendota
City of Orange Cove
City of Parlier
City of Reedley
City of San Joaquin
City of Sanger
City of Selma
Clovis Unified School District
Clovis Veterans Memorial
Coalinga Press
Coalinga Regional Medical Center District
Coalinga-Huron Recreation and Park District
Common Space
Communities for a New California (CNC)
Community Alliance Newsletter
Consolidated Irrigation District
Council on American-Islamic Relations
Deaf and Hard of Hearing Service Center
Democratic Socialists of America, Fresno
Disability Advisory Commission- City of Fresno
Disability Rights California
Discovery Center
Dress for Success Fresno
Dulce Upfront
Elks Lodge
Fay Wah Club
Fig Garden Fire Protection District
Fig Garden Police Protection District
Firebaugh Resource Conservation District
Freewater County Water District
Fresno Arts Council
Fresno Association of Realtors
Fresno Barrios Unidos
Fresno Boys and Men of Color
Fresno Brown Berets
Fresno Building Healthy Communities
Fresno Center for Nonviolence
Fresno City College
Fresno County and City Republican Women Federated

Fresno County Democratic Central Committee
Fresno County Farm Bureau
Fresno County Peace and Freedom Party
Fresno County Republican Party
Fresno EcoGarden
Fresno Freedom School
Fresno Indivisible
Fresno Irrigation District
Fresno Metro Black Chamber of Commerce
Fresno State Student Cupboard
Fresno Unified School District
Fresno Veterans Home
Fresno Veterans of Foreign Wars
FresYes
Girl Scouts of Central California South
Go Public Schools Fresno
Green Party of Fresno
Hills Valley Irrigation District
Hmong Chamber-Commerce Fresno
Hmong Innovating Politics
Independent Order of Odd Fellows
Jakara Movement
James Irrigation District
James Resource Conservation District
Kerman Unified School District
Kings River Conservation District
Kingsburg Tri-County Health Care District
Kingsburg Unified School District
Laguna Irrigation District
Laton Joint Unified School District
Leadership Counsel for Justice and Accountability
League of Women Voters-Fresno
Libertarian Party of Fresno County
Lions Clubs of Fresno County
Malaga County Water District
Mendota Unified School District
Mi Familia Vota-Fresno
MyLGBTPlus
National Lawyers Guild, Central Valley Chapter

National Women's Political Caucus-Fresno
Native Daughters of the Golden West-Fresno
North Central Fire Protection District
Office of the President-Fresno State
Orange Cove Fire Protection District
Orange Cove Irrigation District
Orange Cove Police Protection
Panoche Resource Conservation District
Peace Fresno
Pinedale County Water
Pinedale Public Utility District
Poverello House Fresno
Power California
Religious Institutions
Resources for Independence Central Valley
Retired Employees of Fresno County (REFCO)
Retired Teachers Association
Riverdale Irrigation District
Riverdale Memorial
Riverdale Public Utility
San Joaquin Valley Democratic Club
Sanger Unified School District
Sanger Women's Club
Selma Health Care District
Selma Unified School District
Sequoia Council Boy Scouts of America
Services, Immigrations Rights and Education Network
Sierra Kings Health Care District
Sierra Resource Conservation District
Sierra Unified School District
Stone Soup Fresno
Student Veteran Organization
The Fresno Center
Tranquility Irrigation District
Tranquility Public Utilities District
Tranquility Resource Conservation District
Trans-Emotion
United Cerebral Palsy Central California (UCPCC)
United Way of Fresno County

USpark Fresno
Valley Forward
We Are Not Invisible Fresno
West Fresno Democratic Club
Wings Advocacy Fresno
Women's International League for Peace and Freedom (WILPF)
Women's March Fresno
Womxn Empowered
Youth Leadership Institute Fresno

Attachment E – Social Media, Addresses and Channel Information

Social Media Goals:

- Build awareness about VCA and changes to the voting process within Fresno County
- Provide Vote Center and ballot drop-box location information
- Move audience to vote, increasing voter turnout, particularly with lower-propensity voter profiles
- Answer anticipated questions and points of confusion around what VCA is and is not
- Direct audience to the VCA website to access more information with every post
- Promote the Fresno County Elections Office mission and services

Target Audience:

- Voting age residents of Fresno County in general who use social media
- Voting age residents of Fresno County who have a lower propensity to turn out to vote, specifically those who use social media

High-Level Strategy:

The Fresno County Elections Office will use a mix of social media platforms including Facebook, Instagram, Twitter, YouTube, LinkedIn and Nextdoor to establish Elections Office profiles where content about the VCA will be shared. These will be beacons of relevant voter and VCA information. The platform mix proportion will be based on where the target users already exist, posting during times of highest potential exposure to the Office's audience.

Additionally, select posts will be used in paid advertising to target the specific audiences selected. These advertisements will not only generate awareness around the VCA but will also serve the Elections Office profiles by garnering more followers, such that future posts have a higher organic audience.

Fresno County Social Media Addresses:

Facebook: #VoteFresnoCounty

Twitter: #VoteFresnoCo

Instagram: #VoteFresnoCounty

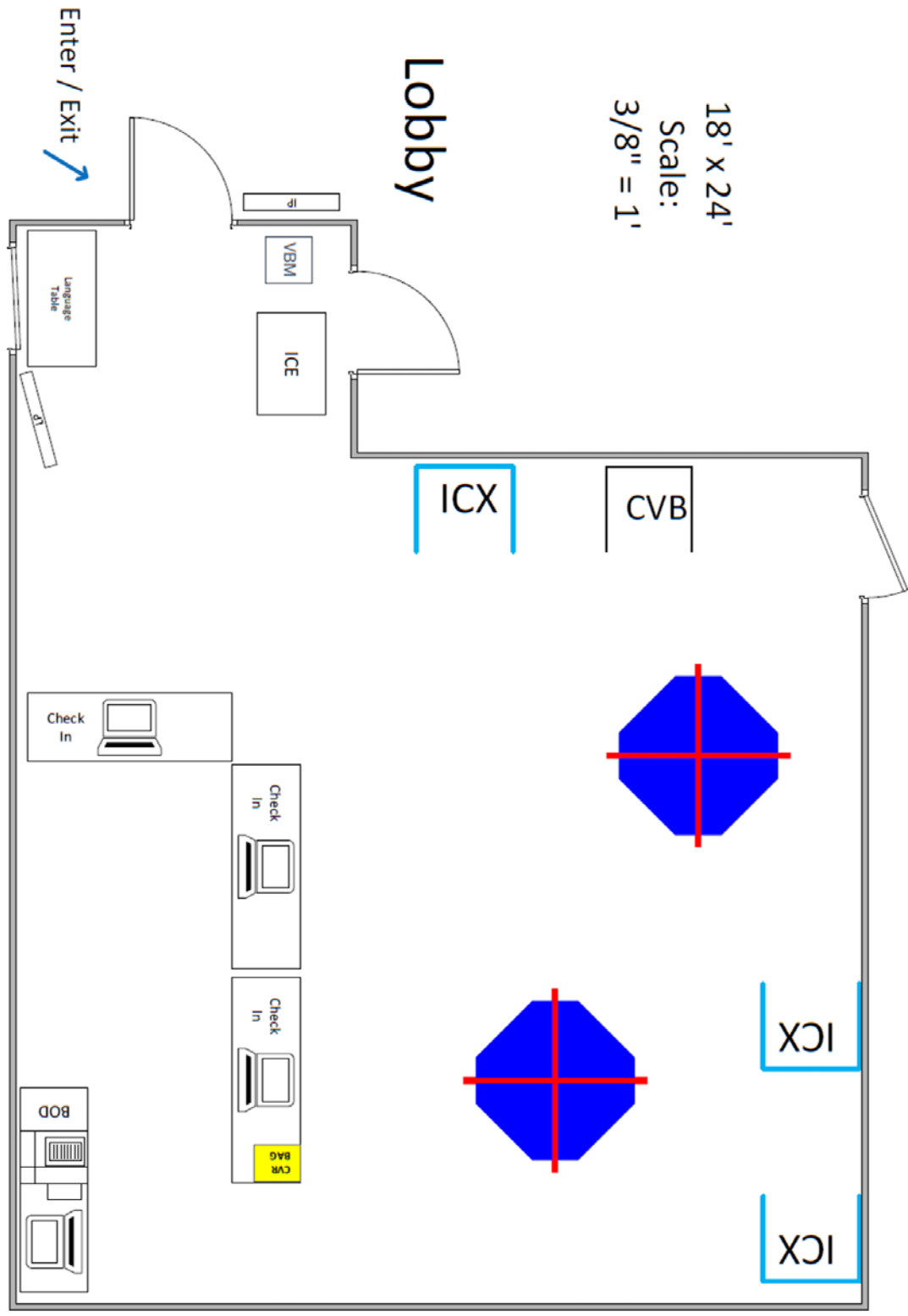
Attachment F – Community Meeting/Events

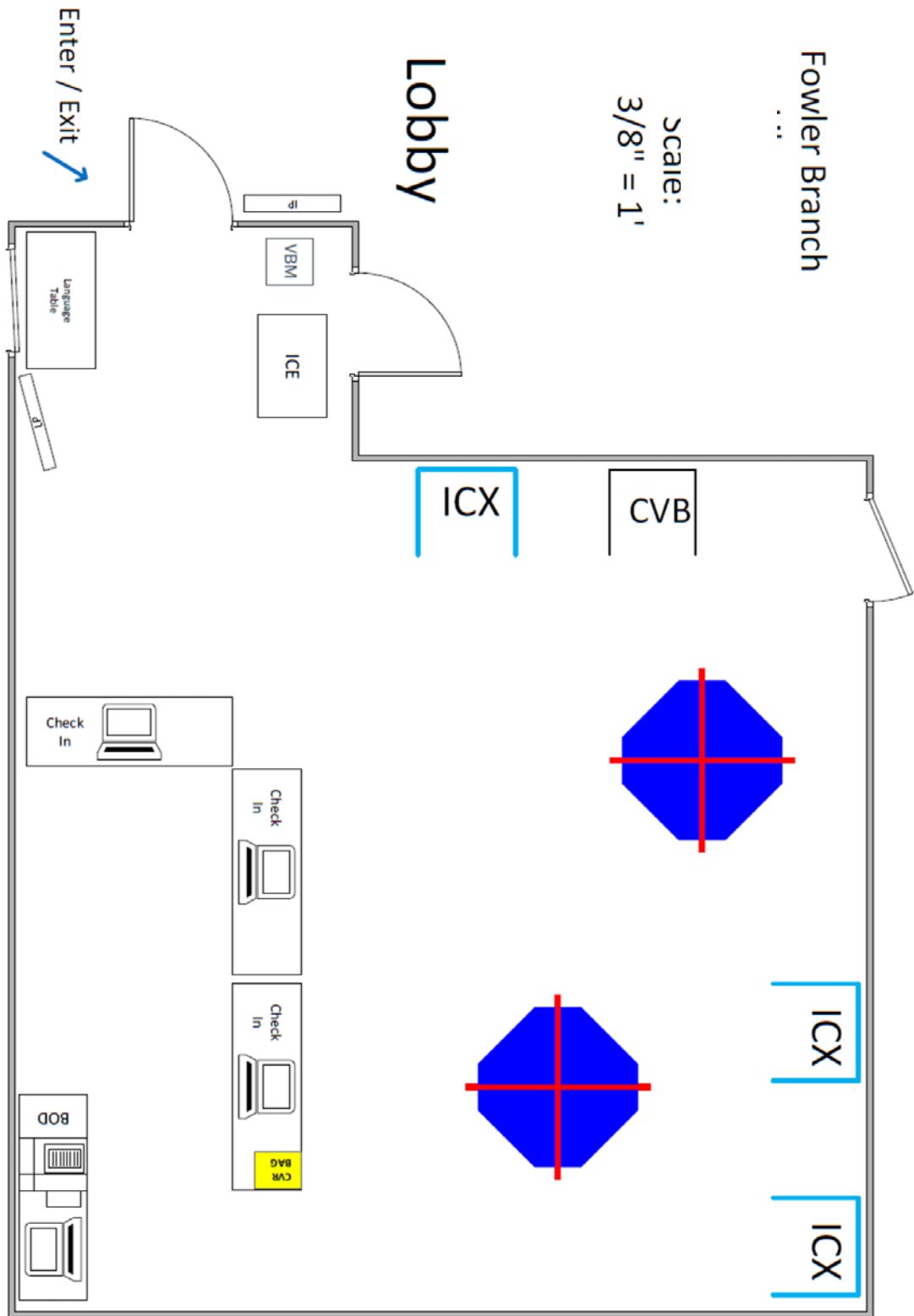
The COVID-19 pandemic significantly hampered in-person meetings and events during 2020 and 2021. As local activities have begun to re-open, the County has prepared a reimplantation of outreach meetings beginning in the fall of 2021 and continuing into 2022. Presentations and outreach will be targeted at small to medium events, public meetings of local jurisdictions and larger events that allow individual voter interactions within a larger event activity (job/health fairs). At this time, the County does not plan to attend parades or other large outdoor events where personal interaction with voters is not possible but will assess reimplementing that portion of the Outreach plan in future years.

City	List of Community Meetings/Events	Date
Fresno	Rotary Club of Fresno Presentation	August 2021
Fresno	California Secretary of State’s Voting Town Hall	September 2021
Fresno	Grand Juror's Association Presentation	Fall 2021
Fresno	North Fresno Lions Presentation	October 2021
Fresno	North Fresno Club Presentation	January 2022
Tollhouse	Sierra Unified School District	January 2022
Clovis	VCA in Fresno County 2022 – City of Clovis	1 st Quarter 2022
Coalinga	VCA in Fresno County 2022 – City of Coalinga	1 st Quarter 2022
Firebaugh	VCA in Fresno County 2022 – City of Firebaugh	1 st Quarter 2022
Fowler	VCA in Fresno County 2022 – City of Fowler	1 st Quarter 2022
Fresno	VCA in Fresno County 2022 – City of Fresno	1 st Quarter 2022
Huron	VCA in Fresno County 2022 – City of Huron	1 st Quarter 2022
Kerman	VCA in Fresno County 2022 – City of Kerman	1 st Quarter 2022
Kingsburg	VCA in Fresno County 2022 – City of Kingsburg	1 st Quarter 2022
Mendota	VCA in Fresno County 2022 – City of Mendota	1 st Quarter 2022
Orange Cove	VCA in Fresno County 2022 – City of Orange Cove	1 st Quarter 2022
Parlier	VCA in Fresno County 2022 – City of Parlier	1 st Quarter 2022
Reedley	VCA in Fresno County 2022 – City of Reedley	1 st Quarter 2022
San Joaquin	VCA in Fresno County 2022 – City of San Joaquin	1 st Quarter 2022
Sanger	VCA in Fresno County 2022 – City of Sanger	1 st Quarter 2022
Selma	VCA in Fresno County 2022 – City of Selma	1 st Quarter 2022
Tollhouse	Sierra Unified School District	March 2022
Fresno	Constitution Day - Fresno State	September 2022
Fresno	The Big Fresno Fair	October 2022

Attachment G (1) – Vote Center Layout Diagrams

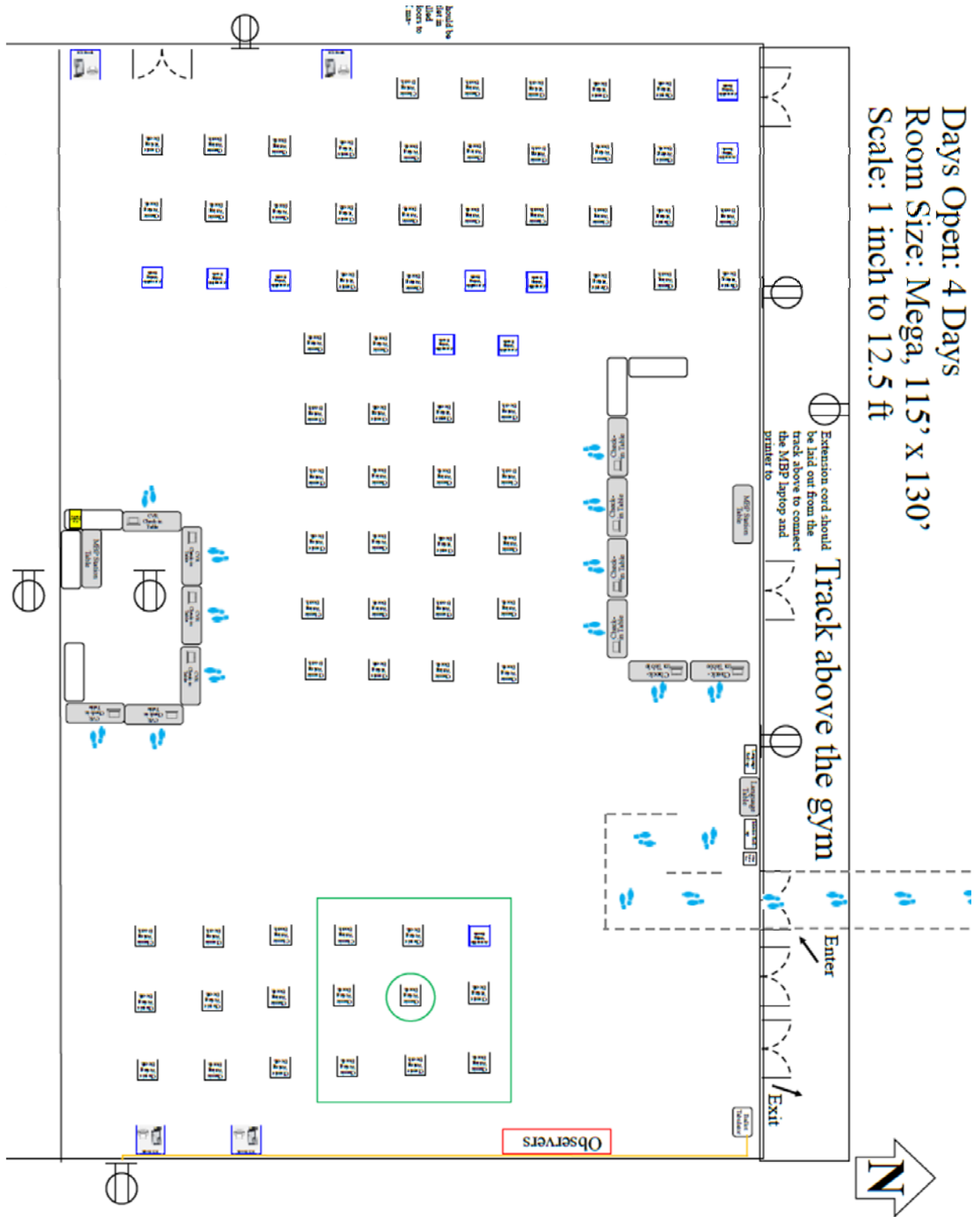
Example “Regular” Vote Center Layout (Scale not Maintained)





Attachment G (3) – Vote Center Layout Diagrams

Example “Mega” Vote Center Layout (Scale not maintained)



Attachment H – Vote Center Locations, Operating Hours, and Maps

The County currently has a minimum of 51 Vote Centers for statewide elections and used 53 Vote Center locations in November 2020 (not including the Elections Office which is open for 29 days). Ten of the 53 Vote Centers will be open for 11 days and the remaining open for 4 days. The following Vote Center locations were used in November 2020 and as many locations as possible will be re-used in the future. Final identification of Vote Centers for a specific election will occur by E-88.

Vote Center Locations

All Locations will be 9 am to 5 pm on the Days leading up to Election Day
and 7 am to 8 pm on Election Day unless otherwise noted
All Vote Center Locations Subject to Change

Fresno County Vote Centers - November 2020

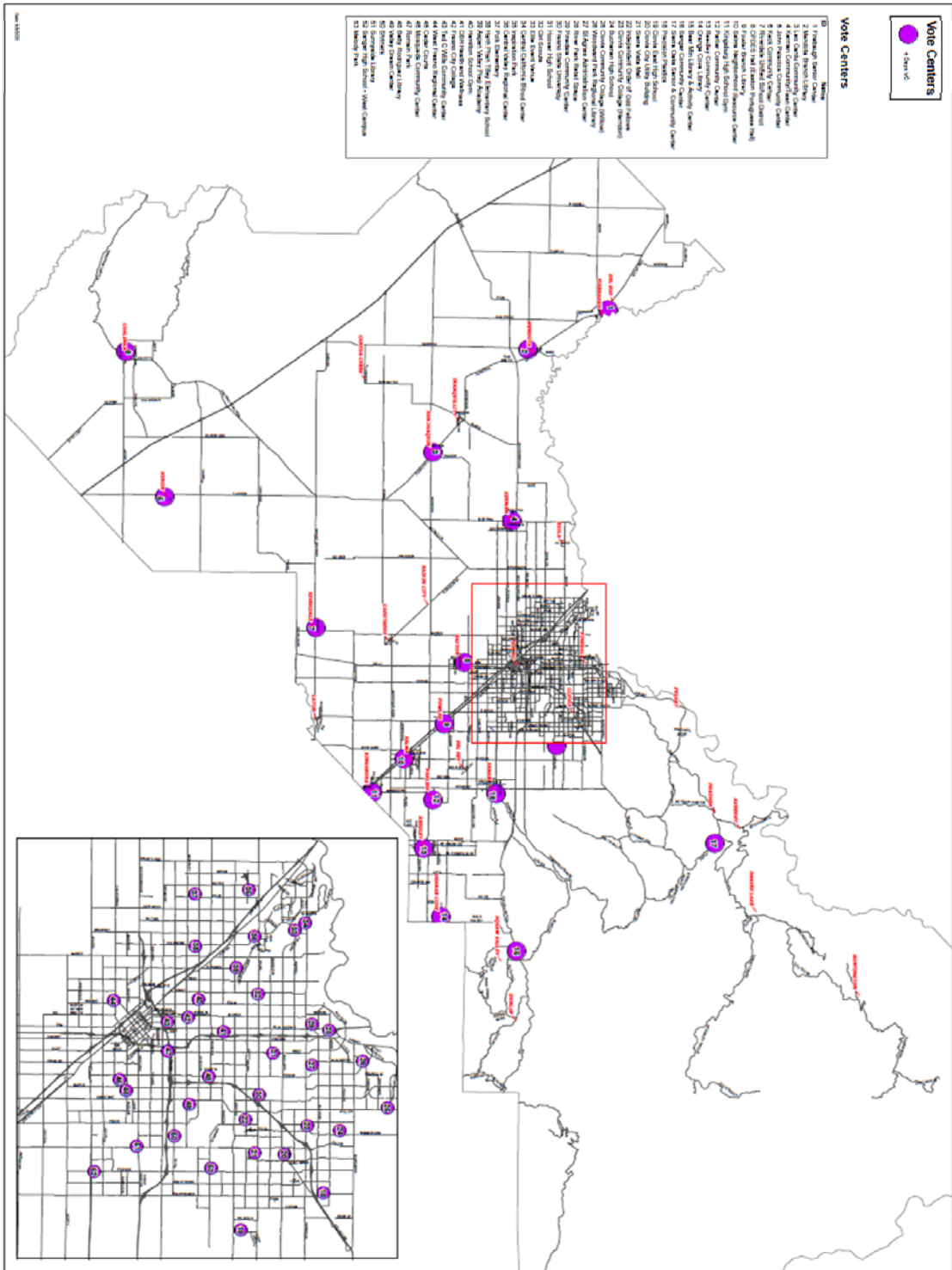
VC #	Vote Center Name	Address	City and Zip
1	Firebaugh Senior Center	1601 Thomas Conboy Ave	Firebaugh CA, 93622
2	Mendota Branch Library	1246 Belmont Ave	Mendota CA, 93640
3	Leo Cantu Community Center	22058 Railroad Ave	San Joaquin CA, 93660
4	Kerman Community/Teen Center	15101 W Kearney Blvd	Kerman CA, 93630
5	John Palacios Community Center	16846 4th St	Huron CA, 93234
6	Keck Community Center	555 Monroe St	Coalinga CA, 93210
7	Riverdale Unified School District	3160 W Mt Whitney Ave	Riverdale CA, 93656
8	CPDES Hall (Easton Portuguese Hall)	172 W Jefferson Ave	Fresno CA, 93706
9	Fowler Branch Library	306 S 7th St	Fowler CA, 93625
10	Selma Neighborhood Resource Center	1940 E Front St Suite 102	Selma CA, 93662
11	Kingsburg High School Gym	1900 18th Ave	Kingsburg CA, 93631
12	Parlier Community Center	1100 E Parlier Ave	Parlier CA, 93648
13	Reedley Community Center	100 N East Ave	Reedley CA, 93654
14	Orange Cove Library	815 Park Blvd	Orange Cove CA, 93646
15	Bear Mtn Library & Activity Center	30733 E Kings Canyon Rd	Squaw Valley CA, 93675
16	Sanger Community Center	730 Recreation Ave	Sanger CA, 93657
17	Sierra Oaks Senior & Community Center	33276 Lodge Rd	Tollhouse CA, 93667
18	Precision Plastics	998 N Temperance Ave	Clovis CA, 93611
19	Clovis East High School	2940 Leonard Ave	Clovis CA, 93619
20	Clovis City Utility Building	1033 5th St	Clovis CA, 93612
21	Sierra Vista Mall	1050 Shaw Ave	Clovis CA, 93612
22	Independent Order of Odd Fellows	2823 Helm Ave	Clovis CA, 93612
23	Clovis Community College (Herndon)	390 W Fir Ave	Clovis CA, 93611
24	Buchanan High School	1560 N Minnewawa Ave	Clovis CA, 93619

25	Clovis Community College (Willow)	10309 N Willow Ave	Fresno CA, 93730
26	Woodward Park Regional Library	944 E Perrin Ave	Fresno CA, 93720
27	St Agnes Administration Center	1111 E Spruce Ave	Fresno CA 93720
28	River Park Retail Space	7890 N Blackstone Ave	Fresno CA, 93720
29	Pinedale Community Center	7170 N San Pablo Ave	Fresno CA, 93650
30	Fresno State University	5010 N Woodrow Ave	Fresno CA, 93740
31	Hoover High School	5550 N First St	Fresno CA, 93710
32	Girl Scouts	1377 W Shaw Ave	Fresno CA, 93711
33	Elite Event Venue	4105 W Figarden Dr	Fresno CA, 93722
34	Central California Blood Center	4343 W Herndon Ave	Fresno CA, 93722
35	Inspiration Park	5770 W Gettysburg Ave	Fresno CA, 93722
36	Central Valley Regional Center	4615 N Marty Ave	Fresno CA, 93722
37	Polk Elementary	2195 N Polk Ave	Fresno CA, 93722
38	Hanh Phan Tilley Elementary School	2280 N Valentine Ave	Fresno CA, 93722
39	Aspen Valley Prep Academy	4221 N Hughes Ave	Fresno CA, 93705
40	Hamilton School Gym	102 E Clinton Ave	Fresno CA, 93704
41	DBH Health and Wellness	1925 E. Dakota Ave	Fresno CA, 93726
42	Fresno City College	1101 E University Ave	Fresno CA, 93741
43	Ted C Wills Community Center	770 N San Pablo Ave	Fresno CA, 93728
44	West Fresno Regional Center	142 E California Ave	Fresno CA, 93706
45	Cedar Courts	4430 E Hamilton Ave	Fresno, CA 93702
46	Mosqueda Community Center	4670 E Butler Ave	Fresno CA, 93702
47	Romain Park	745 N First St	Fresno CA, 93702
48	Betty Rodriguez Library	3040 N Cedar Ave	Fresno CA, 93703
49	Valley Dream Center	1835 N Winery Ave	Fresno CA, 93703
50	Shriners	5407 E Olive Ave	Fresno CA, 93727
51	Sunnyside Library	5566 E Kings Canyon Rd	Fresno CA, 93727
52	Sanger High School - West Campus	1850 S Fowler Ave	Fresno CA, 93727
53	Melody Park	5935 E Shields Ave	Fresno CA, 93727

Fresno County Vote Centers – County Map, November 2020



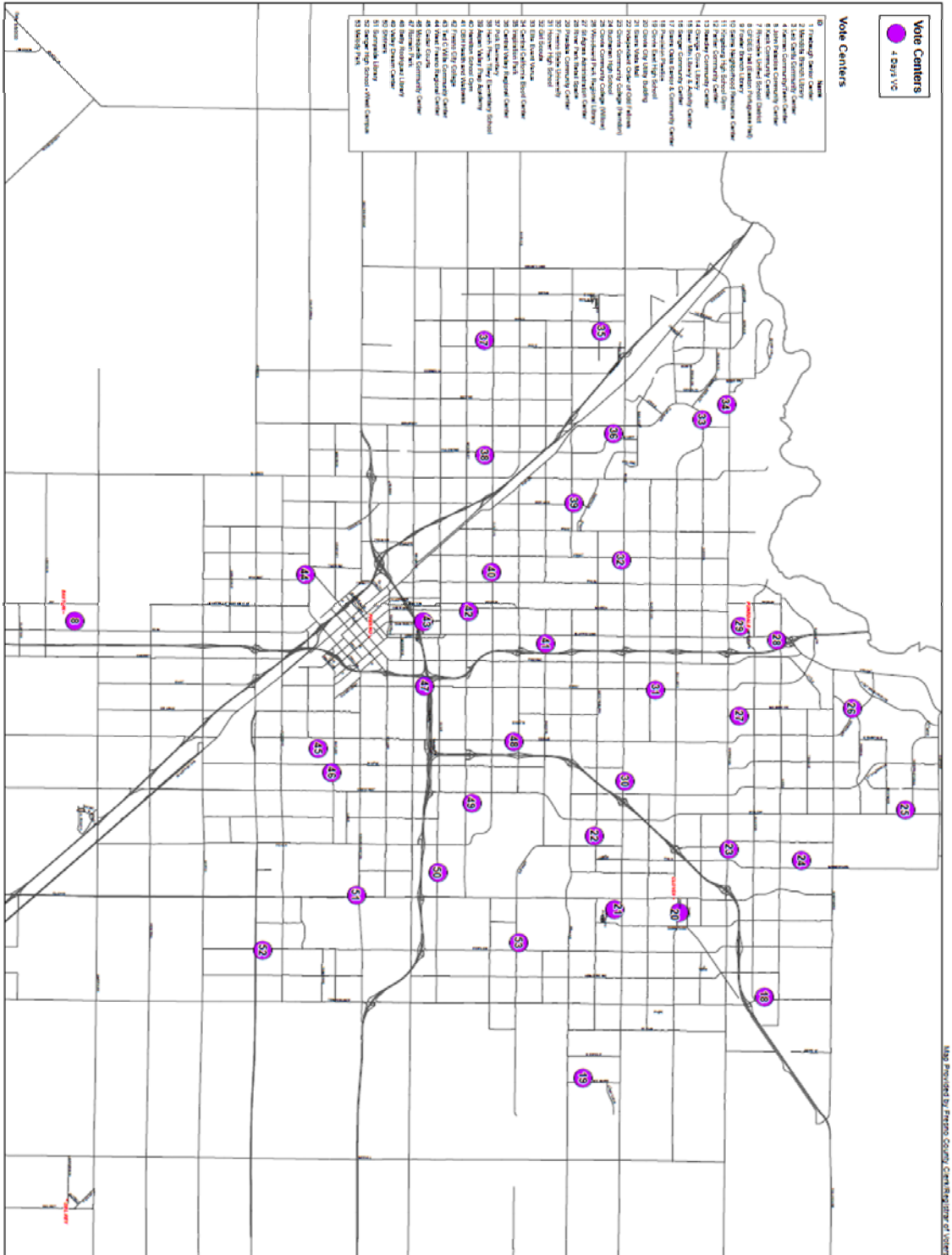
Nov 2020 Vote Centers



Fresno County Vote Centers – Fresno County Central Metropolitan Region, November 2020



Nov 2020 Vote Centers - Metro Area



Attachment I – Election Board Members with Numbers/Languages Spoken

Total Number of Vote Centers	53	
	Expected Minimum Staffing Required	Operational Staffing Target
Total Number of Vote Center Workers	424	530
Spanish Speakers	106	159
Hmong Speakers	32	64
Punjabi Speakers	18	36
Chinese Speakers	4	8
Vietnamese Speakers	2	4
Korean Speakers	2	4
Khmer Speakers	2	4
Tagalog Speakers	2	4

Attachment J – Ballot Dropbox Locations

The County currently has a minimum of 34 Vote by Mail Ballot Drop Boxes for statewide elections and deployed 64 Drop Boxes for the September 2021 election. The following Drop Box locations were used in September 2021 and as many locations as possible will be re-used in the future. Final identification of Vote Centers for a specific election will occur by E-88.

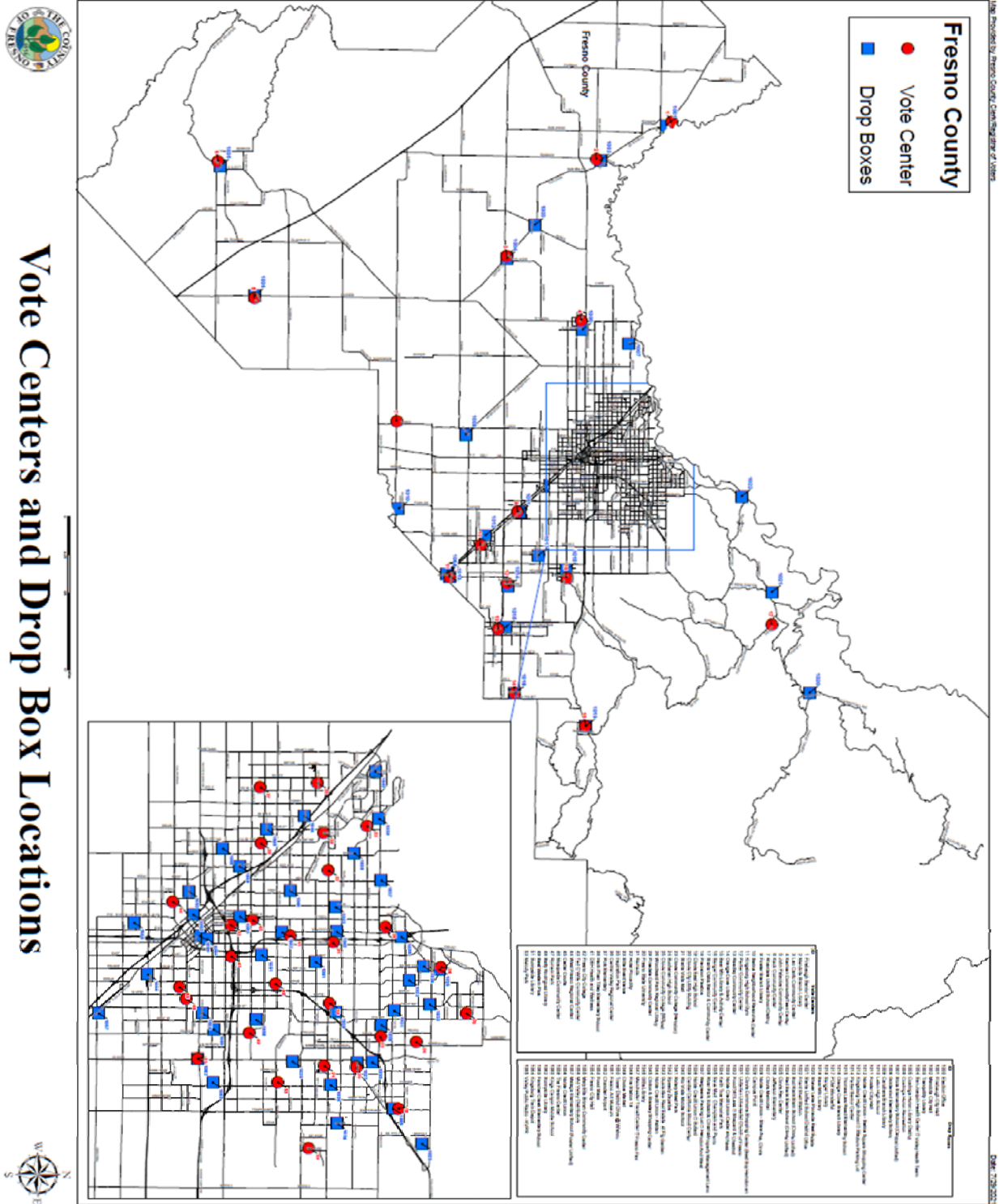
Drop Box Locations

All Drop Boxes will be outside and available 24 hours unless otherwise specified.
All Drop Box Locations Subject to Change; Final Identification of Drop Box Locations will occur by E-88

Fresno County Ballot Drop Boxes - September 2021

#	Name	Address	City and Zip
1000	Election Office	2221 Kern St	Fresno, CA 93721
1001	Firebaugh City Hall	1133 P St	Firebaugh, CA 93622
1002	Mendota City Hall	643 Quince St	Mendota, CA 93640
1003	Tranquillity Library	25561 Williams Ave	Tranquillity, CA 93668
1004	San Joaquin Health Center - Valley Health Team	21890 W Colorado Ave	San Joaquin, CA 93660
1005	Coalinga Huron Library District	305 N Fourth St	Coalinga, CA 93210
1006	Coalinga Huron Recreation	17094 Myrtle St	Huron, CA 93234
1007	Biola Elementary School (Central Unified)	4885 N Biola Ave	Fresno, CA 93606
1008	Goldenrod Elementary School	445 S Goldenrod Ave	Kerman, CA 93630
1009	Caruthers Branch Library	13382 S Henderson Rd	Caruthers, CA 93609
1010	Laton High School	6449 De Woody St	Laton, CA 93242
1011	Fowler City Hall	128 S 5th St	Fowler, CA 93625
1012	Noble Credit Union - Selma Square	2851 Highland Ave #109	Selma, CA 93662
1013	Kingsburg High School - Stadium Parking Lot	1900 18th Ave	Kingsburg, CA 93631
1014	Parlier Senior Center	690 S Newmark Ave	Parlier, CA 93648
1015	Thomas Law Reed Elementary School	1400 N Frankwood Ave	Reedley, CA 93654
1016	Orange Cove Branch Library	815 Park Blvd	Orange Cove, CA 93646
1017	POM Wonderful	5286 S Del Rey Ave	Del Rey, CA 93616
1018	Sanger Library	1812 7th St	Sanger, CA 93657
1019	Bear Mtn Library	30733 E Kings Canyon Rd	Squaw Valley, CA 93675
1020	Shaver Lake Pinnacle Real Estate	41441 Tollhouse Rd	Shaver Lake, CA 93664
1021	Sierra Unified School District Office	29143 Auberry Rd	Prather, CA 93651
1022	Friant Shell Station	17822 N Friant Rd	Friant, CA 93626
1023	Bud Rank Elem School (Clovis Unified)	3650 N Powers Ave	Clovis, CA 93619
1024	Red Bank Elem School (Clovis Unified)	1454 N Locan Ave	Clovis, CA 93619
1025	Clovis Rec Center	3495 Clovis Ave	Clovis, CA 93612

1026	Jefferson Elementary	1880 Fowler Ave	Clovis, CA 93611
1027	Clovis Veteran's Memorial District	808 4th St	Clovis, CA 93612
1028	Noble Credit Union	175 N Clovis Ave	Clovis, CA 93612
1029	Campus Pointe	3090 E Campus Pointe Dr	Fresno, CA 93710
1030	Clovis Commons Shopping Center	655 W Herndon Ave	Clovis, CA 93612
1031	Unitarian Universalist Church of Fresno	2672 E Alluvial Ave	Fresno, CA 93720
1032	Food-4-Less - Shepard & Chestnut	8921 N Chestnut Ave	Fresno, CA 93720
1033	Noble Credit Union Cedar and Nees	8087 N Cedar Ave	Fresno, CA 93720
1034	Keith Tice Memorial Park	8695 N Millbrook	Fresno, CA 93720
1036	River Park Edwards Cinema	250 Paseo Del Centro	Fresno, CA 93720
1037	Walgreens Parking Lot - Herndon And West	7015 N West Ave	Fresno, CA 93711
1038	Noble Credit Union - Bullard	3067 W Bullard Ave	Fresno, CA 93711
1039	Central California Blood Center	4343 W Herndon Ave	Fresno, CA 93722
1040	Rio Vista Middle School	6240 W Palo Alto Ave	Fresno, CA 93722
1041	Rotary West Park	3202 E Gettysburg Ave	Fresno, CA 93726
1042	Speedy Zapatos	5225 N Blackstone Ave	Fresno, CA 93710
1043	Guarantee Real Estate at Fig Garden	5210 N Palm Ave	Fresno, CA 93704
1044	Noble Credit Union	4422 W Ashlan Ave	Fresno, CA 93722
1045	Clinton & Brawley Shopping Center	2450 N Brawley Ave	Fresno, CA 93722
1046	Gillis Library	629 W Dakota Ave	Fresno, CA 93705
1047	Manchester Transit Center - Fresno Fax	3590 N Blackstone Ave	Fresno CA 93726
1048	Fire Station 19	3187 W Belmont Ave	Fresno, CA 93722
1049	Choice Food Market	2106 W Olive Ave	Fresno, CA 93728
1050	Tower District Olive @ Wishon	1226 N Wishon Ave	Fresno, CA 93728
1051	Fresno Art Museum	2233 N First St	Fresno, CA 93703
1052	Chandler Airport	510 W Kearney Blvd	Fresno CA 93706
1053	Food Maxx	1177 Fresno Street	Fresno, CA 93706
1054	Fresno City Hall	2600 Fresno St	Fresno, CA 93721
1055	Mary Ella Brown Community Center	1350 E Annadale Ave	Fresno, CA 93706
1056	Mid Valley Distributors	3886 E Jensen Ave	Fresno, CA 93725
1057	Malaga Elementary School (Fowler Unified)	3910 S Ward Ave	Fresno, CA 93725
1058	Noble Credit Union	4979 E University Ave	Fresno, CA 93727
1059	The Fresno Center	4879 E Kings Canyon Rd	Fresno, CA 93727
1060	Kings Canyon Middle School	5117 E Tulare Ave	Fresno, CA 93727
1062	Sunnyside Library	5566 E Kings Canyon Rd	Fresno, CA 93727
1063	Fancher Creek Elementary School	5948 E Tulare St	Fresno, CA 93727
1064	Kingsburg Train Depot	1465 California St	Kingsburg, CA 93631
1065	Valley Public Radio - KVPR	2589 Alluvial Ave	Clovis, CA 93611



Attachment K – Acronyms Used in Plan

ADA – Federal Americans with Disabilities Act of 1990

CVB – Classic Voting Booth

CVIG – County Voter Information Guide

CVR – Conditional Voter Registration

EIMS – Election Information Management System

ICE – ImageCast Evolution (Ballot Tabulator)

ICX – ImageCast X (Ballot Marking Device)

IT – Information Technology

LAAC – Language Accessibility Advisory Committee

PSA – Public Service Announcement

RAVBM – Remote Accessible Vote by Mail

UPS – Uninterruptible Power Source

VAAC – Voter Accessibility Advisory Committee

VBM – Vote by Mail

VCA – California Voters Choice Act 2016

VCAAC – Voters Choice Act Advisory Committee