

GOAL: Develop funding strategies for sustainability

- a. UPDATE: OJJDP FY 2011 Comprehensive Anti-Gang Strategies and Programs - solicitation cancelled
OVERVIEW: would have funded \$750,000 over three years for implementation of the Comprehensive Gang Model as outlined by activities of the Five Year Strategic Plan.
- b. Pending Grants
 - i. OJJDP FY 2011 Violence Reduction Demonstration Project - submitted; if awarded, adjustments to goals and budget to be made
OVERVIEW: Would provide \$2,200,000 over 3 years for implementation to adapt the OJJDP Comprehensive Gang Model (CGM), to use findings from the 2009 Gang Prevention Assessment to expand the *Never Give Up! Gang Prevention & Juvenile Delinquency Prevention Initiative*. CGM involves five strategies for dealing with gang-involved youth and their families: Community Mobilization, Social Intervention, Opportunities Provision, Suppression, and Organization Change and Development, which were used to frame the objectives in the Initiative's Five-Year Gang Prevention Strategic Plan (Strategic Plan).

The proposal targets three hot spot areas to complete three civil gang injunctions, and saturate those communities with coordinated services to reduce youth gang membership and violent crime. Working with the Countywide Steering Committee, each area will develop a Community Action Team (CAT) to incorporate localized anti-gang strategies into the Strategic Plan. Activities will be focused on changing the environments targeted by law enforcement/gang injunctions and include:

- 1) Community mobilizing around effective gang prevention and intervention strategies;
 - 2) Developing and training street outreach workers; and
 - 3) Implementing and expanding evidence-based programs such as mentoring, Safe Passage programs, workforce development and placement, and positive youth development activities.
- ii. OJJDP FY 2011 Gang Field Research and Evaluation Project - submitted by CSUF
OVERVIEW: Would provide \$1,000,000 over 4 years for Project E-STOPS (Evaluation of Secondary and Tertiary Organized gang-Prevention Strategies) to use qualitative and quantitative methods to offset biases and complement strengths of various research methods to evaluate the efficacy of secondary and tertiary preventative measures related to gang involvement. The proposed evaluation will utilize 1) a panel design methodology structured to control for time stable and time varying confounding variables, 2) in-person program participants' interviews, and 3) focus groups to understand the practices and strategies used to select and implement the interventions. Semi-annual and annual reports documenting the data collection process, challenges, successes, and benchmarks will be produced. The final analysis in year four will include an isolation of the prevention program effects overtime.
 - iii. Fresno Regional Foundation - Youth Grants Submission
OVERVIEW: Provides \$25,000 over 12 months. One objective of the Fresno County Gang & Juvenile Delinquency Prevention Initiative seeks to support gang involved youth in participating in a meaningful community service project that builds positive neighborhood attachment. Through completion of 5 murals, Graffiti to Greatness seeks to build opportunities for county and city government agencies in Fresno County alongside young people, especially gang involved youth with a history of vandalism to develop environment changing murals. In

turn gang involved youth will increase awareness, participation and understanding of mural arts and hopefully become more trusting of government and more civically engaged in pro-social behaviors.

- iv. Robert Wood Johnson Foundation - brief proposal submitted to address policy issues related to community safety. County has been invited to submit a full proposal due 7-15-11 - discuss next steps. **OVERVIEW:** Provides up to \$200,000 over 2 years (match required). Never Give Up! is a Fresno County countywide collaborative of proactive partners and communities taking on responsibility for coordination and oversight of targeted gang prevention and intervention in order to identify Fresno County youth at high risk for gang involvement and increase their opportunities for participation in activities and programs that foster more positive life directions. This proposal seeks to build on the county gang prevention assessment and strategic plan completed using the Office of Juvenile Justice and Delinquency Prevention Initiative Comprehensive Gang Model. Having completed the countywide assessment and developed a five-year strategic plan, we seek to implement the core strategy around Organizational Change and Development to address systemic changes that can better coordinate gang prevention and intervention services. Goals and objectives include:
- **GOAL:** Build capacity in existing, effective, promising gang prevention and intervention programs and strategies on a neighborhood-by-neighborhood basis, so as to: alleviate community residents' fear of gang activity; improve targeted gang members neighborhood attachment, and/or reduce gang related violent crime.
 - **OBJECTIVES:** Establish and distribute County criteria for evidence-based programs; Support grant applications that seek to institute evidence-based gang prevention and intervention strategies; Support development of resources for independent; evaluation of promising strategies in County; Develop ongoing relationships with law enforcement in local neighborhoods that support evidence-based prevention programs; Regularly share aggregate level gang data with Steering Committee Implement protocol for data development and dissemination
 - **GOAL:** Improve opportunities for at-risk youth and former gang members age 10 - 24 to participate in at least one positive development activity annually that improves self control and/or neighborhood organization.
 - **OBJECTIVES:** Improve recruitment and participation in prevention and intervention programs by youth that are at-risk for gang involvement; Develop and distribute program intake questions Implement intake questions for at risk youth; Systematically identify gaps in service by need and location